

Dear Colleague:

Thank you for your service as an employee of Dickinson. As president, I could not be prouder the work we do as a community each day to fulfill this historic college's mission to provide a world class education in the liberal arts and sciences that prepares students to become global citizens Each one of us is a key part of this mission.

There is a palpable sense of vitality and energy on campus today as Dickinson moves forward. The collaboration of faculty and staff across all areas of the college inspires me, as I hope it does for you as well. It represents what is possible when a community comes together with a common purpose: to sustain and nourish a great educational institution.

We have the opportunity to work together to prepare a new generation of global citizens through rigorous academics, a rich residential life, a commitment to inclusivity and the

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Handwritten signature and initials in black ink, appearing to be 'K.E. A.' followed by a small symbol.